



# CENTER FOR THE STUDY OF WMD: PROGRAM FOR EMERGING LEADERS PEL PERSPECTIVES



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## Upcoming Events

- 15-16 March: Winter Workshop
- 18-22 June: Summer Immersion

## Upcoming WMD Center Events

- 10 April: Laura Holgate, "2012 National Security Summit: An After Action Report"
- 9-10 May: WMD Center Symposium, "Countering WMD: Sustaining Progress in a Period of Austerity"

## Applications

- We received a record number of applications this year and now are in the process of sorting them. We expect to have a new class selected by 1 April.
- If you are interested in sending us the names of people who you think should apply next year please send those names to Sarah.Cross@ndu.edu and we'll notify them this fall when the new applications become available.

## Director's Corner

The 2012 Winter Workshop will be my last activity as PEL Director. After four years of working on PEL, I'm stepping down. I'm not leaving the WMD Center, only taking on new projects. I'll continue my work on extended nuclear deterrence issues in Asia-Pacific and will soon begin supporting the Defense Threat Reduction Agency as a special advisor for strategy and plans.

PEL continues to grow in stature and in its contributions to the WMD

community and beyond. That is largely a reflection of its membership. It has been a pleasure and great deal of fun getting to know all of you. I'm proud to have been PEL Director.

While saddened to announce my departure, I'm excited to introduce to you the next Director, Dr. Margaret Sloane. She has already been taking on many responsibilities and contributing to PEL behind the scenes but will become the new Director at the end of the winter workshop. Dr. Sloane is a



research fellow at the WMD Center and a terrific colleague. You'll soon appreciate her energy and ideas for taking the Program to a new level of excellence.

I look forward to staying in touch, taking part in future PEL activities, and in following your successes.

## Dr. John Reichart, WMD Center Director

It seems like just yesterday that we at the WMD Center began to discuss the possibility of building a vibrant community of future leaders with an interest in WMD issues. That vision became a reality in June 2008 when the first PEL class arrived at NDU for its Summer Immersion week. It is hard to believe that this community is now well-established and that we'll be welcoming our 5<sup>th</sup> PEL cohort in the coming months. It is even harder to believe that we are saying goodbye to PEL's director – Dr. Shane Smith – and welcoming the new PEL director,

## Dr. Reichart, cont.

Dr. Margaret Sloane. Dr. Smith took over leadership of PEL when its first director, Ms. Rebecca Hersman, was tapped to become DASD for CWMD in early 2009. He has made remarkable progress in moving the program forward in the past three years, and-

PEL members will surely miss him. Dr. Smith will move on to new duties here at the WMD Center, and will not disappear from the scene. I am very pleased that Dr. Sloane has accepted my invitation to become PEL's third director. You'll soon come to ad-

mire her energy and intelligence as much as I do. On behalf of all of us here at the WMD Center, I extend our best wishes for the New Year to all current PEL member and alumni. The best is yet to come.

## PEL Member Spotlight: LTC Thamar Main

Recently LTC Thamar Main and I got together to talk about his career and his experience as a member of the first class of the Program for Emerging Leaders. As the incoming director, I'm eager to meet PEL members, learn about your careers, and find out what you think of the program.

LTC Main began his military career in the Air Force by enlisting in 1985 as a Finance Specialist. Later he became an Army officer and was selected to be part of the Chemical Corps. Over the past 20 years he has the good fortune to command at the platoon, company, and battalion levels, which is unusual for a Chemical Corps officer. He most recently served as the Executive Officer to the U.S. Forces-Iraq Deputy Commanding General for Support, assisting in the efforts to end the U.S. military mission there in December 2011. Now he is the Army G-8 charged with the budget program oversight of all Chemical, Biological, Radiologi-

cal, and Nuclear as well as Explosive Ordnance Disposal equipment.

LTC Main joined PEL

as a member of its first class in 2008. One of the benefits of the program he identified was that getting to know members of PEL 01 and subsequent classes has made it possible for him to pick up the phone and call classmates to discuss ideas before presenting them to senior leaders. Another positive feature of the program is the non-attribution rule under which PEL meetings are held. This allows members to voice opinions and discuss ideas that they might not otherwise feel comfortable doing, which allows for interesting conversations. Recently LTC Main and I started brainstorming about possible changes to the program and we came up with a few ideas:



- Create collaborative and individual opportunities for members to publish.
- Provide the opportunity for members, who actively participate during their terms, to have an ongoing relationship with the program.
- Provide the opportunity to accomplish a group project.
- Organize a way for members to communicate easily with each other.
- Conduct interviews as part of the selection process.

I expect you have ideas, so please email them to me (Margaret.Sloane@ndu.edu). I'll follow up with you. In the coming months, it is my intention to learn what PEL members have enjoyed about the program and identify what makes it great. In the meantime, I'd like to thank LTC Main for taking time to meet with me and express my gratitude for his continuing interest in the program, its longevity, and improvement.

## New PEL Director: Margaret Sloane, Ph.D.

Dr. Margaret Sloane is the incoming director of the Program for Emerging Leaders and a research fellow at the Center for the Study of WMD.

Before joining the Center she was an associate at Booz Allen Hamilton where she supported the Joint Staff Quadrennial Defense Review Coordination Office and the Domestic Nuclear Detection Office at the Department of Homeland Security.

Prior to working at Booz Allen Dr. Sloane was as a research fellow at the Belfer Center for Science and International Affairs, Harvard Uni-

versity; served as an intelligence officer for the Iraq Survey Group; interned at the Department of Defense; was a legislative research assistant for Senator Daniel Patrick Moynihan; and worked as a research assistant for Dr. Jessica T. Mathews at the Council on Foreign Relations.

Dr. Sloane received her doctorate from The Fletcher School in International Relations. Her dissertation examined the United Nations Spe-



cial Commission's chemical and biological weapons inspections in Iraq from 1991 to 1998 and focused on lessons about forced disarmament, verification, and monitoring.

Dr. Sloane received the Joint Civilian Service Award from the Iraq Survey Group and the DIA Civilian Expeditionary Medal from the Defense Intelligence Agency. She was a term member of the Council on Foreign Relations. An accomplished runner, she competed in varsity cross country during college and has completed five road marathons, one trail marathon, and one 50-mile ultra marathon.

## The Center Recommends...

Paul Bernstein recommends Patrick Clawson's "An Iranian Nuclear Breakout Is Not Inevitable," January 2012; available at <http://www.washingtoninstitute.org/pubPDFs/PolicyNote08.pdf>

Seth Carus, Ph.D. recommends the film "The Anthrax Diaries" available at <http://Russian.Cornell.edu/bw/cfm/home.cfm>

Nima Gerami recommends Thérèse Delpech's "Iran and the Bomb: The Abdication of International Responsibility" (2007).

Crieghton Hottinger recommends "Right at Your Door," a somewhat obscure little WMD movie with a unique perspective and a Hollywood-style twist at the end, which you should take with a grain of salt.

Brendan Melley recommends Vincent Manzo's "Deterrence and Escalation in Cross-domain Operations: Where Do Space and Cyberspace Fit?" at [http://www.ndu.edu/inss/docUploaded/SF%20272\\_Manzo%20.pdf](http://www.ndu.edu/inss/docUploaded/SF%20272_Manzo%20.pdf).

John Reichart, Ph.D. recommends Jim Ottaviana and Leland Myrick's "Feynman," a serious, entertaining graphic novel exploring the life of Nobel Prize winning 20th century physicist, Richard Feynman.

Margaret Sloane, Ph.D. recommends Ronen Bergman's "Will Israel Attack Iran?" in *The New York Times Magazine*, 29 January 2012.

Shane Smith, Ph.D. recommends "U.S. Strategic Nuclear Policy: A Video History, 1945-2004," Sandia National Laboratory's video documents the history of U.S. strategic nuclear policy, available at <http://www.gwu.edu/~nsarchiv/nukevault/ebb361/index.htm>.

Forrest Waller recommends the film "Day After Disaster," a History Channel docu-drama on nuclear terrorism and continuity of government and is available via You Tube.