



**CENTER FOR THE STUDY OF
WEAPONS OF MASS DESTRUCTION
NATIONAL DEFENSE UNIVERSITY**



**WMD Center Program for Emerging Leaders
Winter Workshop
Marshall Hall, Room 155
National Defense University
5-6 February 2009**

Thursday, 5 February

- 0645-0715** **Registration and Sign-In**
Room 155, Marshall Hall, National Defense University
- 0715-0730** **Administrative Remarks and Workshop Overview**
Dr. Shane Smith, Center for the Study of Weapons of Mass Destruction, National Defense University
- 0730-0750** **Member Updates: What's New?**
- 0750-0810** **Welcome Back**
Dr. John F. Reichart, Director, Center for the Study of Weapons of Mass Destruction, National Defense University
Ms. Rebecca Hersman, Senior Research Fellow, Center for the Study of Weapons of Mass Destruction, National Defense University
- 0810-0920** **What do we Know About Iran's Nuclear Program?**
Ms. Linnzi Kennedy, Senior Intelligence Analyst, Defense Intelligence Agency
- 0920-1030** **Iran's Nuclear Program: A Regional Perspective**
Dr. Chuck Freilich, Senior Fellow, Kennedy School of Government, Belfer Center; and, Former Deputy Israeli National Security Adviser
- 1030-1040** **Break**
- 1040-1200** **Iran and the Non-proliferation Challenge**
Dr. Lawrence Scheinman, Distinguished Professor, James Martin Center for Nonproliferation Studies, Washington, DC
Ms. Rebecca Hersman, Senior Research Fellow, Center for the Study of Weapons of Mass Destruction, National Defense University
- 1200-1330** **Luncheon**
Emerging Threats and the Future of the U.S. Nuclear Deterrent
Lieutenant General Frank G. Klotz, Assistant Vice Chief of Staff and Director, Air Force Staff, Headquarters U.S. Air Force

- 1330-1440** **Placing Iran’s Nuclear Program in Political Context**
Dr. Judith S. Yaphe, Distinguished Research Fellow, Institute for National Strategic Studies, National Defense University
- 1440-1450** **Break**
- 1450-1600** **Assessing U.S. Strategic Options Toward Iran**
Dr. Robert S. Litwak, Director, Division of International Security Studies
Woodrow Wilson Center
Mr. John P. Caves, Jr., Senior Research Fellow, Center for the Study of Weapons of Mass Destruction, National Defense University -- *Discussant*
- 1600-1800** **Reception at the NDU Officer’s Club**

Friday, 6 February

- 0645-0715** **Registration and Sign-In**
Room 155, Marshall Hall, National Defense University
- 0715-0745** **Communities of Practice: Enabling Individual and Organizational Performance**
Dr. W. Stan Boddie, Professor of Systems Management, Information Resources Management College, National Defense University
- 0745-0800** **Administrative Remarks**
Dr. Shane Smith, Center for the Study of Weapons of Mass Destruction, National Defense University
- 0800-1200** **“Persian Gold” Exercise**
Facilitated by the National Strategic Gaming Center, National Defense University
- 1200-1330** **Luncheon**
Iran and “Nuclear Breakout”
Dr. David Albright, President and Founder, The Institute for Science and International Security
- 1330-1430** **PEL Out-Brief to Senior Mentors**
Ambassador Linton Brooks, Consultant, and former Under Secretary of Energy for Nuclear Security
Ambassador Robert Joseph, National Institute for Public Policy, and former Under Secretary of State for Arms Control and International Security
Mr. Kenneth Rapuano, former Deputy Homeland Security Advisor
- 1430-1530** **Closing Discussion**
Dr. John F. Reichart, Director, Center for the Study of Weapons of Mass Destruction, National Defense University
Ambassador Linton Brooks, Consultant, and former Under Secretary of Energy for Nuclear Security
Dr. Shane Smith, Center for the Study of Weapons of Mass Destruction, National Defense University